



Six Sigma Design and Innovation

Aarhus University Summer School 2024

Black Belt Certificate

BLACK BELT CERTIFICATE



This certifies that **Filip Kovac** successfully completed both a significant applications focused project and comprehensive masters degree course in *Six Sigma and Innovation* at the *Aarhus University Summer School 2024, at the Department of Business Development and Technology, Aarhus BSS, Aarhus University, Denmark*. Program content emphasized both the Six Sigma DMAIC innovation and DMADV design foci and was comprised of 50 hours of instruction, a significant project requiring application of many and varied six sigma and project management methods, and demonstrated mastery of six sigma knowledge through individual written examination.

Aarhus, 10th September 2024

Dr. Marco A. Santos

Assistant Professor in Work Organization

Aarhus, 10th September 2024

Dr. Torben Tambo

Associate Professor at Department of Business Development and Technology, Aarhus BSS